

Environment

Acquisition Reform has created significant changes in the way, as well as the environment in which, the Federal Government conducts business. Our role has changed from one of risk minimization to one of risk management. Congress has paved the way for streamlining the acquisition system to cut red tape, costs, and cycle times and to improve mission support. Use of the Government Purchase

Card has transferred micropurchase workload away from our buying centers to over 30,000 card holders assigned throughout the Air Force at the organizational level. Increased use of commercial practices and expanded use of best-value techniques and past performance in selecting contractors now enables us to operate more like a business to better support our customers. Several major environment issues which impact Air Force Contracting were considered in developing this plan. These include:



- DoD's goal to achieve paperless contracting by January 2000
- Continued DoD downsizing, as reflected by OSD commitments to reduce end-strengths by the end of FY 2000, as well as continuing Congressional pressure
- The increased need to proactively manage accession, attrition, and training of personnel
- DoD's commitment to outsource work currently performed by Government employees, which will increase contracting workload and change our organizational structure
- Continued emphasis on Acquisition Reform, which will drive more process streamlining, re-engineering, and re-invention
- Continued evolution of information technology, which will drive re-engineering of DoD and AF contracting processes
- Demands for increased performance with reduced costs, which will be a primary driver for the Air Force acquisition community
- Slow/no growth budgets and competing priorities, which will create major pressure to reduce costs and will limit new starts of major weapon system acquisitions
- The continued expansion of the Government Purchase Card, electronic commerce and other micro-purchase tools
- DoD's commitment to support socio-economic programs



Paradigm Shift

Old Paradigm:

Budget Driven
Specification Based
In-House
Government Owned
Internal Controls
Oversight
Management Run
Contracts Manager
Independent
Individual
MAJCOM
Stove Pipe
Paper Based
Purchase Orders

Future Paradigm:

Cost Driven
Performance Based
Outsource
Privatize
Performance Measures
Insight
Empowerment
Business Advisor
Integrated
Team
Mission Area
Multi-disciplinary
Paperless
Electronic Buying

Corporately, We Believe that We Must Create an Environment that Fosters and Encourages Change - - Our Future Depends on us Being Better with Fewer Resources